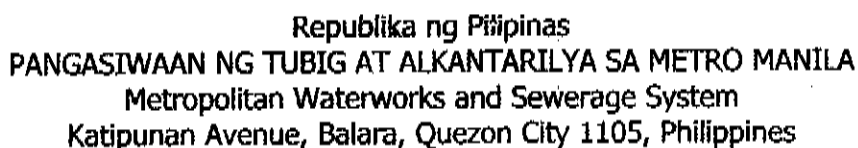


SUMMARY OF BOARD MEETINGS ATTENDANCE

|                | R.B.<br>ALIKPALA | G.I.<br>ESQUIVEL | E. M.<br>CAPARAS | B.J.<br>YAMABO | C.G.<br>SORIANO | R. C.<br>CREENCIA | J.T. T.<br>VILLARIN |
|----------------|------------------|------------------|------------------|----------------|-----------------|-------------------|---------------------|
| Jan. 10, 2013  | X                | X                | X                | X              | A               | A                 | X                   |
| Jan. 24, 2013  | X                | X                | X                | X              | X               | X                 | A                   |
| Feb. 14, 2013  | X                | X                | X                | X              | X               | X                 | A                   |
| 7-Mar-13       | X                | X                | X                | A              | X               | X                 | A                   |
| 14-Mar-13      | X                | X                | X                | X              | X               | X                 | X                   |
| March 20, 2013 | X                | X                | X                | X              | X               | X                 | A                   |
| 25-Apr-13      | X                | A                | X                | X              | A               | X                 | A                   |
| 9-May-13       | X                | X                | A                | X              | A               | X                 | X                   |
| 6-Jun-13       | X                | X                | X                | X              | X               | X                 | A                   |
| 10-Jun-13      | X                | X                | X                | X              | A               | X                 | A                   |
| 13-Jun-13      | X                | X                | X                | X              | X               | X                 | A                   |
| 18-Jun-13      | X                | X                | X                | X              | X               | X                 | X                   |
| 27-Jun-13      | X                | X                | X                | X              | A               | X                 | X                   |
| 11-Jul-13      | X                | X                | X                | X              | X               | X                 | X                   |
| 19-Jul-13      | X                | X                | X                | X              | A               | X                 | A                   |
| 25-Jul-13      | X                | X                | X                | X              | X               | X                 | A                   |
| 15-Aug-13      | X                | X                | X                | X              | X               | X                 | A                   |
| Aug. 29, 2013  | X                | X                | X                | X              | X               | X                 | A                   |
| Sept. 5, 2013  | X                | X                | X                | X              | X               | X                 | X                   |
| Sept. 12, 2013 | X                | X                | X                | X              | A               | X                 | X                   |
| Sept. 18, 2013 | X                | X                | X                | A              | X               | X                 | A                   |
| Oct. 24, 2013  |                  | X                | X                | X              | X               | X                 | X                   |
| Nov. 7, 2013   |                  | X                | X                | X              | X               | X                 | A                   |
| Nov. 28, 2013  |                  | X                | X                | X              | A               | X                 | A                   |
| Dec. 12, 2013  |                  | X                | X                | X              | X               | X                 | X                   |
|                | 21               | 24               | 24               | 23             | 17              | 24                | 10                  |
| X - PRESENT    |                  |                  |                  |                |                 |                   |                     |
| A- ABSENT      |                  |                  |                  |                |                 |                   |                     |



- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
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- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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Atty. MA. LOURDES R. NAZ 1/10/18  
Board Secretary VI

CSNB 1/10/12



Republika ng Pilipinas  
PANGASTIWAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

2ND REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 24 January 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) Mr. HERMOGENES R. FERNANDO
- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
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- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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CERTIFIED CORRECT:

*MA. LOURDES R. NAZ*  
Atty. MA. LOURDES R. NAZ 1/24/13  
Board Secretary VI

*CANON 1/24/13*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

3RD REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 14 FEBRUARY 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
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- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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*[Handwritten signatures and initials over horizontal lines]*  
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CERTIFIED CORRECT:

*Ma. Lourdes R. Naz* 2/14/13  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*Norm 2/14/13*



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PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

4TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 07 MARCH 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) Mr. HERMOGENES R. FERNANDO

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OTHERS PRESENT

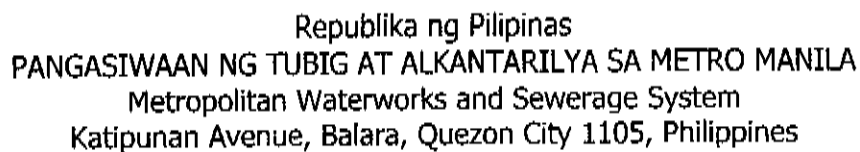
- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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CERTIFIED CORRECT:

*[Signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*attn 6 3/7/2013*  
*3:15 pm*



- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
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- 16) \_\_\_\_\_
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March 2013

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Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CLARK 3/14/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

6TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 20 March 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) Mr. HERMOGENES R. FERNANDO
- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) Dr. PURA C. MATIAS - UP NED
- 17) Prof. ADELINA A. PACIA - UP
- 18) Mr. ANGELO ANI - UP
- 19) Mr. CLARO ARRIOLA - UP
- 20) \_\_\_\_\_
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CERTIFIED CORRECT:

*[Signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*at 11:56 3/21*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

7TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 25 April 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) Mr. HERMOGENES R. FERNANDO
- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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CERTIFIED CORRECT:

*[Handwritten signature of Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*[Handwritten note: absent 4/25/13]*





Republika ng Pilipinas  
PANGASTIWAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

8TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 09 MAY 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures and initials]*  
*absent*  
*absent*

OTHERS PRESENT

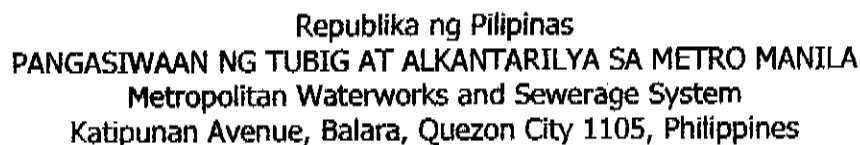
- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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- 19) \_\_\_\_\_

*[Handwritten marks: checkmarks, X's, and a large bracket]*

CERTIFIED CORRECT:

*[Handwritten signature: Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

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Date: 5-9-13  
By: *[Signature]* 2pr



- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO

9) Atty. NATHANIEL C. SANTOS  
9) Engr. LEONOR C. CLEOFAS  
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14) Atty. VINCENT PEPITO F. YAMBAO  
15) Atty. MA. CRISTINA P.F. MILLAN  
16) \_\_\_\_\_  
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June 2015

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Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CH7N6 6/7/18



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

2ND SPECIAL BOARD EN BANC MEETING  
MWSS Board Room, 10 JUNE 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIÁNO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures and initials over the list items 1 through 7]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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*[Handwritten checkmarks and lines next to items 9 through 15]*

CERTIFIED CORRECT:

*[Handwritten signature of Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*CMMS 6/11/13  
4:42 pm*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

9TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 13 JUNE 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Signature]*  
*Present*  
*Present*  
*Present (Skype)*  
*Macmillan*  
*[Signature]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
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CERTIFIED CORRECT:

*Ma. Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

MWSS-INTERNAL  
RECEIVED

Received by: *[Signature]* Date/Time: *6/13/13*  
*3:48 PM*



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PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

3RD SPECIAL BOARD EN BANC MEETING  
MWSS Board Room, 18 JUNE 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures of Mr. Ramon B. Alikpala, Mr. Gerardo A.I. Esquivel, Atty. Raoul C. Creencia, Fr. Jose Ramon T. Villarín, SJ, Atty. Emmanuel L. Caparas, and MA. Cecilia G. Soriano]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 10) Engr. LEONOR C. CLEOFAS
- 11) Atty. ZOILO L. ANDIN, JR.
- 12) Atty. ESTRELLA T.D. ZALDIVAR
- 13) Mr. SAMUEL B. CRUZ
- 14) Engr. GERARDO A. SULLANO
- 15) Atty. VINCENT PEPITO F. YAMBAO
- 16) Atty. MA. CRISTINA P.F. MILLAN
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_

*[Blank lines for signatures of other attendees]*

CERTIFIED CORRECT:

*[Handwritten signature of Atty. Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*AMB 6/18/13*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

10TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 27 JUNE 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures and initials over lines]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_

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\_\_\_\_\_

*CSMR*  
*6/27/13*

CERTIFIED CORRECT:

*[Handwritten signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

11TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 11 JULY 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures for items 1-8]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) *Cristina P.F. Millan*
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_

*[Handwritten signatures and checkmarks for items 9-19]*

CERTIFIED CORRECT:

*[Signature of Atty. MA. LOURDES R. NAZ]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*WRNB 7/11*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

4TH SPECIAL BOARD MEETING

~~MWSS Board Room~~, 9:00 A.M., Friday, 19 July 2013

*RO Conference Room*

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) 12 Consultants
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

CERTIFIED CORRECT:

*MA Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*asmb 7/23/13*





Republika ng Pilipinas  
PANGASTWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

12TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 25 JULY 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO
- 8) \_\_\_\_\_

*[Handwritten signatures and initials]*  
Absent  
*[Handwritten signature]*

OTHERS PRESENT

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_

*[Handwritten checkmarks and lines]*

CERTIFIED CORRECT:

*[Handwritten signature of Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*O Hmb 7/25/13*



Republika ng Pilipinas  
PANGASTWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

13TH REGULAR BOARD EN BANC MEETING  
MWSS Board Room, 15 AUGUST 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO

OTHERS PRESENT

- 8) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_

*[Handwritten signatures and initials]*  
*absent*  
*mesonino*  
✓  
✓

CERTIFIED CORRECT:

*Ma. Lourdes R. Naz* 8/15  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

08/16/13  
*Forman*  
Aud: L FORMAN  
HRMD



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

14TH REGULAR BOARD MEETING  
MWSS Board Room, 9:00 A.M., Thursday, 29 August 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBABO

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBABO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*[Handwritten signatures and initials on lined paper]*

*Robert*

*mesiano*

*n-f*

CERTIFIED CORRECT:

*[Handwritten signature of Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*ENDING 9/2/13*

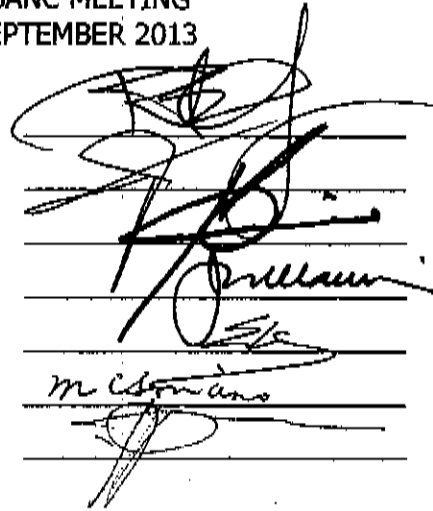
Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

5TH SPECIAL BOARD EN BANC MEETING  
MWSS Board Room, 05 SEPTEMBER 2013

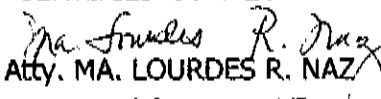
- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A.I. ESQUIVEL
- 3) Atty. RAOUL C. CREENCIA
- 4) Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Atty. EMMANUEL L. CAPARAS
- 6) MA. CECILIA G. SORIANO, Ph.D.
- 7) Mr. BENJAMIN J. YAMBAO

OTHERS PRESENT

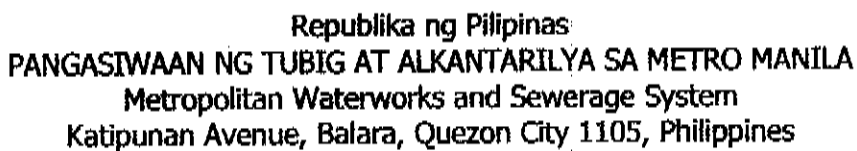
- 8) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_



CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*CS 156 9/6/13*



MWSS Board Room, 9:00 A.M., Thursday, 12 September 2013

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) Ms. PAMELA ANN DA SILVA
- 17) Ms. CECILLE V. BRUTISTA
- 18) Ms. MA. CLARISSA LAYSA
- 19) Mr. GUILLERMO MENDOZA, JR
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

Present

Absent

Present

Present

Present

Present

Present

Present

Present

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

RECEIVED

Date: 9-12-13  
By: SM 3:25 PM

Herzberg Corp. and

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

6TH SPECIAL BOARD MEETING  
MWSS Board Room, 9:30 A.M., Wednesday, 18 September 2013

- 1) Trustee RAMON B. ALIKPALA
- 2) Trustee GERARDO A.I. ESQUIVEL
- 3) Trustee RAOUL C. CREENCIA
- 4) Trustee Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Trustee EMMANUEL L. CAPARAS
- 6) Trustee MA. CECILIA G. SORIANO, Ph.D.
- 7) Trustee BENJAMIN J. YAMBAO

*[Signature]*  
- Absent

*[Signature]*  
MC Soriano  
Absent

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Mr. SAMUEL B. CRUZ
- 13) Engr. GERARDO A. SULLANO
- 14) Atty. VINCENT PEPITO F. YAMBAO, JR.
- 15) Atty. MA. CRISTINA P.F. MILLAN
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*[Signature]*  
Present

CERTIFIED CORRECT:

*[Signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CM 728 9/18/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

16TH REGULAR BOARD MEETING  
MWSS Board Room, 9:00 A.M., Thursday, 24 October 2013

- 1) Trustee GERARDO A.I. ESQUIVEL
- 2) Trustee RAOUL C. CREENCIA
- 3) Trustee MA. CECILIA G. SORIANO, Ph.D.
- 4) Trustee Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Trustee EMMANUEL L. CAPARAS
- 6) Trustee BENJAMIN J. YAMBAO
- 7) \_\_\_\_\_

*[Handwritten signatures for Trustees 1 through 6]*

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Atty. VINCENT PEPITO F. YAMBAO, JR.
- 13) Engr. GERARDO A. SULLANO
- 14) Ms. Cecille Bautista
- 15) \_\_\_\_\_
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*[Handwritten "present" for items 9, 10, 11, 12, and 14]*

CERTIFIED CORRECT:

*[Handwritten signature of Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

76TH SPECIAL BOARD MEETING  
MWSS Board Room, 9:00 A.M., Thursday, 07 November 2013

- 1) Trustee GERARDO A.I. ESQUIVEL
- 2) Trustee RAOUL C. CREENCIA
- 3) Trustee MA. CECILIA G. SORIANO, Ph.D.
- 4) Trustee Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Trustee EMMANUEL L. CAPARAS
- 6) Trustee BENJAMIN J. YAMBAO
- 7) \_\_\_\_\_

*[Handwritten signatures of Trustees 1 through 6]*

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Atty. VINCENT PEPITO F. YAMBAO, JR.
- 13) Engr. GERARDO A. SULLANO
- 14) \_\_\_\_\_
- 15) \_\_\_\_\_
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*[Handwritten signatures of others present, including Atty. Nathaniel C. Santos, Engr. Leonor C. Cleofas, and Atty. Estrella T.D. Zaldivar]*

CERTIFIED CORRECT:

*[Handwritten signature of Atty. Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*Canal 11/7/13*





Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

17TH REGULAR BOARD MEETING  
MWSS Board Room, 9:00 A.M., Thursday, 28 November 2013

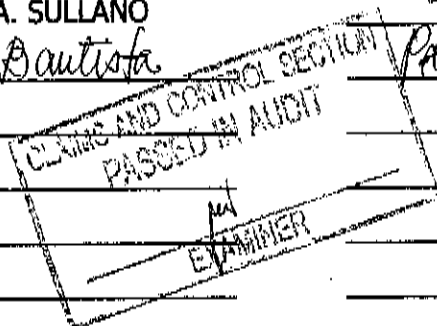
- 1) Trustee GERARDO A.I. ESQUIVEL
- 2) Trustee RAOUL C. CREENCIA
- 3) Trustee MA. CECILIA G. SORIANO, Ph.D.
- 4) Trustee Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Trustee EMMANUEL L. CAPARAS
- 6) Trustee BENJAMIN J. YAMBAO
- 7) \_\_\_\_\_

*[Signature]*  
*Absent*  
*Absent*  
*[Signature]*

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Atty. VINCENT PEPITO F. YAMBAO, JR.
- 13) Engr. GERARDO A. SULLANO
- 14) *Mr. Raul V. Bautista*
- 15) \_\_\_\_\_
- 16) \_\_\_\_\_
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*Present*  
*Present*  
*Present*  
*Present*



CERTIFIED CORRECT:

*[Signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

18TH REGULAR BOARD MEETING  
MWSS Board Room, 9:00 A.M., Thursday, 12 December 2013

- 1) Trustee GERARDO A.I. ESQUIVEL
- 2) Trustee RAOUL C. CREENCIA
- 3) Trustee MA. CECILIA G. SORIANO, Ph.D.
- 4) Trustee Fr. JOSE RAMON T. VILLARIN, SJ
- 5) Trustee EMMANUEL L. CAPARAS
- 6) Trustee BENJAMIN J. YAMBAO
- 7) \_\_\_\_\_

*[Handwritten signatures for Trustees 1-6]*

OTHERS PRESENT:

- 9) Atty. NATHANIEL C. SANTOS
- 9) Engr. LEONOR C. CLEOFAS
- 10) Atty. ZOILO L. ANDIN, JR.
- 11) Atty. ESTRELLA T.D. ZALDIVAR
- 12) Atty. VINCENT PEPITO F. YAMBAO, JR.
- 13) Engr. GERARDO A. SULLANO
- 14) *Mr. Cecille Bautista*
- 15) *Atty. Bautista*
- 16) *Mr. Chiriguan*
- 17) \_\_\_\_\_
- 18) \_\_\_\_\_
- 19) \_\_\_\_\_
- 20) \_\_\_\_\_
- 21) \_\_\_\_\_

*[Handwritten signatures for Others Present 9-16]*

CERTIFIED CORRECT:

*Atty. Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*atmb 12/13*

# SUMMARY OF COMMITTEE MEETINGS ATTENDANCE

| DATE       | R. ALIKPALA | G. ESQUIVEL | M. CAPARAS | B YAMBAO | C. SORIANO | R. CREENCIA | J. VILLARIN |
|------------|-------------|-------------|------------|----------|------------|-------------|-------------|
| 1/9/2013   |             |             | GC         | GC       |            | GC          |             |
| 1/17/2013  | EC          | EC          |            |          |            | EC          |             |
| 1/18/2013  |             |             | GC         | GC       | GC         |             |             |
| 1/23/2013  | EC          | EC          |            |          |            | EC          |             |
| 1/23/2013  |             |             | GC         | GC       |            | GC          |             |
| 1/23/2013  |             |             | HR         |          | HR         |             |             |
| 2/13/2013  |             |             | GC         | GC       |            | GC          |             |
| 2/13/2013  | EC          | O           |            |          |            | EC          |             |
| 2/26/2013  |             |             | HR         |          | HR         |             |             |
| 3/1/2013   | EC          | EC          |            |          |            | EC          |             |
| 3/12/2013  | EC          | EC          | EC         |          | EC         |             |             |
| 3/14/2013  | CM          |             | CM         | CM       | CM         | CM          | CM          |
| 3/20/2013  | CM          |             | CM         | CM       | CM         |             |             |
| 4/4/2013   | EC          | EC          |            |          |            | EC          |             |
| 4/10/2013  |             |             | CM         |          | CM         | CM          |             |
| 4/16/2013  |             |             | CM         | CM       | CM         | CM          |             |
| 4/22/2013  | EC          | O           |            |          |            | EC          |             |
| 4/25/2013  | GC          |             | GC         | GC       |            |             |             |
| 4/29/2013  |             |             | HR         |          | HR         |             |             |
| 5/6/2013   |             |             | HR         |          | HR         |             |             |
| 5/7/2013   | EC          | EC          |            |          |            | EC          |             |
| 5/14/2013  | GC          |             |            | GC       |            |             |             |
| 5/30/2013  |             |             | AUDIT      | AUDIT    | AUDIT      |             |             |
| 6/4/2013   |             | CM          | CM         | CM       | CM         | CM          |             |
| 6/5/2013   |             |             | HR         |          | HR         |             |             |
| 6/5/2013   | EC          | EC          |            |          |            | EC          |             |
| 6/17/2013  | CM          |             | CM         | CM       | CM         | CM          |             |
| 7/3/2013   | EC          | O           |            |          |            | EC          |             |
| 7/4/2013   | CM          | CM          | CM         |          | CM         | CM          |             |
| 7/11/2013  | AUDIT       |             |            | AUDIT    | AUDIT      |             |             |
| 7/23/2013  | GC          |             |            | GC       |            |             |             |
| 8/7/2013   | CM          |             | CM         | CM       | CM         | CM          |             |
| 8/27/2013  | CM          |             | CM         | CM       | CM         | CM          |             |
| 9/3/2013   | EC          | EC          |            |          | EC         | EC          |             |
| 9/3/2013   | CM          |             | CM         | CM       | CM         | CM          |             |
| 10/8/2013  |             |             | CM         | CM       | CM         | CM          |             |
| 10/8/2013  |             | HR          | HR         |          | HR         |             |             |
| 10/14/2013 |             | AUDIT       | AUDIT      | AUDIT    | AUDIT      |             |             |
| 11/5/2013  |             | GC          | GC         | GC       |            |             |             |
| 11/19/2013 |             |             | HR         |          | HR         |             |             |
| 11/19/2013 |             | AUDIT       | AUDIT      | AUDIT    |            |             |             |
| 12/10/2013 |             | EC          | EC         | EC       |            | EC          |             |
|            |             |             |            |          |            |             |             |
|            |             |             |            |          |            |             |             |

| HR       | GC       | EC       | Audit   | CM       |
|----------|----------|----------|---------|----------|
| Soriano  | Esquivel | Esquivel | Yambao  | Creencia |
| Caparas  | Caparas  | Esquivel | Soriano | Soriano  |
| Villarín | Yambao   | Creencia | Caparas | Yambao   |

20

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : GOVERNANCE COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 09 JANUARY 2013, 12:30 NOON

X ----- X

1) Atty. EMMANUEL L. CAPARAS

2) GCC RAOUL C. CREENCIA

3) MA. CECILIA G. SORIANO, Ph.D.

4) Mr. BEJAMIN J. YAMBAO

5) SDA NATHANIEL C. SANTOS

6) DA ZOLDO L. ANDIN, JR.

7) Virgie Oeta

8)

9)

10)

11)

CERTIFIED CORRECT:

*MA. Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*CMNG 1/9/2013*  
*2:10 PM*

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Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

THE EXECUTIVE COMMITTEE (EC)  
Administrator's Conference Room, 17 January 2013

- |     |                            |                |
|-----|----------------------------|----------------|
| 1)  | Mr. RAMON B. ALIKPALA      | <u>present</u> |
| 2)  | Mr. GERARDO A. I. ESQUIVEL | <u>present</u> |
| 3)  | GCC RAOUL C. CREENCIA      | <u>present</u> |
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

correct 1/18/13  
2: 22 PM

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NA memorandum

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Republika ng Pilipinas  
PANGASTIWAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : GOVERNANCE COMMITTEE

PLACE : MWSS Board Room

DATE : 18 JANUARY 2013

X ----- X

1) Atty. EMMANUEL L. CAPARAS

ES

2) GCC RAOUL C. CREENCIA

absent

3) MA. CECILIA G. SORIANO, Ph.D.

Ma. Cecilia Soriano

4) Mr. BENJAMIN J. YAMBAO

[Signature]

5) SDA Santos

[Signature]

6) PA Andin

\_\_\_\_\_

7) Ms. Virgie Ochoa

\_\_\_\_\_

8) Atty. Milan

\_\_\_\_\_

9) \_\_\_\_\_

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10) \_\_\_\_\_

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11) \_\_\_\_\_

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CERTIFIED CORRECT:

Ma. Lourdes R. Naz 1/18/13  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*Luis Centeno*  
*10 pm*

*CMN6*

*1/18/13*

*2:30 pm*

*W*

64

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : GOVERNANCE COMMITTEE and  
HUMAN RESOURCE COMMITTEE

PLACE : MWSS Board Room

DATE : 23 JANUARY 2013

~~TIME~~ ----- X

1) Atty. EMMANUEL L. CAPARAS

2) GCC RAOUL C. CREENCIA

3) MA. CECILIA G. SORIANO, Ph.D.

4) Mr. BENJAMIN J. YAMBAO

5) Fr. JOSE RAMON T. VILLARIN, SJ

6) Cecile V. Bautista

7)

8)

9)

10)

11)

CERTIFIED CORRECT:

Ma. Lourdes R. Naz 1/23/13  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

Ma. Lourdes R. Naz 1/24/13

W



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

THE EXECUTIVE COMMITTEE (EC)  
MWSS Room, 23 January 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA
- 4) *NC SANDS*
- 5) *Gerardo Sullano*
- 6) *Sam Cruz*
- 7) \_\_\_\_\_
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*[Signature]*  
*[Signature]*  
*[Signature]*  
*present*  
*present*

CERTIFIED CORRECT:

*Ma. Lourdes R. Naz* 1/23/13  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*CUSTIN 1/24/13*

*W*





Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
EXECUTIVE COMMITTEE

PLACE : MWSS Board Room  
DATE : 13 FEBRUARY 2013  
TIME : 12:00 NOON

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA
- 4) \_\_\_\_\_
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Atty. MA. LOURDES R. NAZ  
Board Secretary VI

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2:58 PM



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
GOVERNANCE COMMITTEE

PLACE : MWSS Board Room

DATE : 13 FEBRUARY 2013

TIME : <sup>N</sup> 10:00 A.M.

X-----X

1) GCC RAOUL C. CREENCIA

2) Atty. EMMANUEL L. CAPARAS

3) Mr. BENJAMIN J. YAMBAO

4) \_\_\_\_\_

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CERTIFIED CORRECT:

*Ma Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CMWB 2/13/13

a. J. B. Rm



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
HUMAN RESOURCE COMMITTEE

PLACE : MWSS Board Room

DATE : 26 FEBRUARY 2013

TIME : 01:00 P.M.

X ----- X

- 1) MA. CECILIA G. SORIANO, Ph.D. Ms. Cecilia G. Soriano
- 2) Atty. EMMANUEL L. CAPARAS ELC
- 3) Fr. JOSE RAMON T. VILLARIN, SJ absent

OTHERS PRESENT:

- 4) C. V. Bautista
- 5) SDA Santos
- 6) BA Adin
- 7) Mag. Connel Forts
- 8) \_\_\_\_\_
- 9) \_\_\_\_\_
- 10) \_\_\_\_\_
- 11) \_\_\_\_\_

CERTIFIED CORRECT:

Ms. Lourdes R. Naz  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CMNL 2/27/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
EXECUTIVE COMMITTEE

PLACE : OFFICE OF THE ADMINISTRATOR  
DATE : 01 MARCH 2013  
TIME : 04:00 P.M.

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA

OTHERS PRESENT:

- |     |       |       |
|-----|-------|-------|
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CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CERT NO 314/13



THE EXECUTIVE COMMITTEE (EC)  
MWSS Board Room, 12 March 2013

- ~~present~~  
absent

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Atty. MA. LOURDES R. NAZ  
Board Secretary VI

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Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : CONCESSION MONITORING COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 14 MARCH 2013, 09:00 NOON

X-----X

1) GCC RAOUL C. CREENCIA

2) MA. CECILIA G. SORIANO, Ph.D.

3) Mr. BENJAMIN J. YAMBAO

OTHERS PRESENT:

4) Jose Ramon T. Villarin

5) E.L. Caparac

6) R. ALIKPAK

7)

8)

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CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CM N6 2/14/13

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : CONCESSION MONITORING COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 20 MARCH 2013, 12:00 NOON

X ----- X

- 1) GCC RAOUL C. CREENCIA absent
- 2) MA. CECILIA G. SORIANO, Ph.D. Ma. Cecilia G. Soriano
- 3) Mr. BENJAMIN J. YAMBAO [Signature]

OTHERS PRESENT:

- 4) EL Caparas [Signature]
- 5) R. ALIKPALA [Signature]
- 6) SDA -
- 7) Atty. Millan -
- 8) Pam De Silva -
- 9) DR Cruz -
- 10) DR Yambao -
- 11) DR. G. Sullano -

CERTIFIED CORRECT:

Atty. Ma. Lourdes R. Naz  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

comb apr 13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

THE EXECUTIVE COMMITTEE (EC)  
MWSS Board Room, 04 April 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA

OTHERS PRESENT

- 4) Atty. EMMAUEL L. CAPARAS
- 5) MA.CECILIA G. SORIANO, Ph.D.
- 6) Atty. NATHANIEL C. SANTOS
- 7) Atty. ZOILO L. ANDIN, JR.

- 8) \_\_\_\_\_
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CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CUNB 4/4/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : CONCESSION MONITORING COMMITTEE

PLACE : MWSS BOARD ROOM

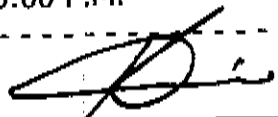
DATE : 10 APRIL 2013, 3:00 P.M.

X ----- X

1) GCC RAOUL C. CREENCIA

2) MA. CECILIA G. SORIANO, Ph.D.

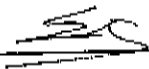
3) Mr. BENJAMIN J. YAMBAO

  
\_\_\_\_\_  
Ma. Cecilia G. Soriano  
absent  
\_\_\_\_\_

OTHERS PRESENT:

4)

EL Caparas

  
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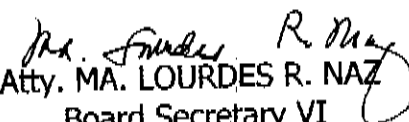
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

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Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

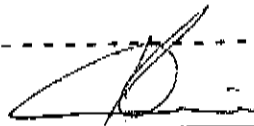
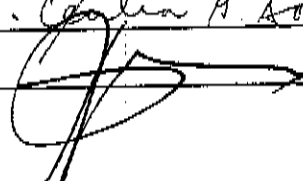
PLACE : MWSS Board Room

DATE : 16 APRIL 2013

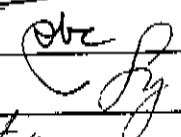
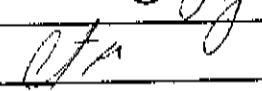
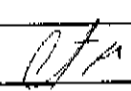
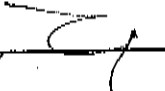
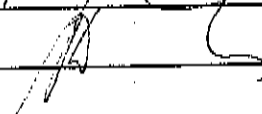
TIME : 4:00 P.M.

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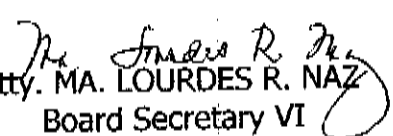
- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

  
\_\_\_\_\_  
Ma. Cecilia G. Soriano  
\_\_\_\_\_  
  
\_\_\_\_\_

OTHERS PRESENT:

- 4) EL Caparas \_\_\_\_\_ 
- 5) Sam Cruz \_\_\_\_\_ 
- 6) L. Yu \_\_\_\_\_ 
- 7) CRISTINA MILLAN \_\_\_\_\_ 
- 8) VINCENT PLOTO YAMBAO \_\_\_\_\_ 
- 9) Pamela Silver \_\_\_\_\_ 
- 10) \_\_\_\_\_
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CERTIFIED CORRECT:

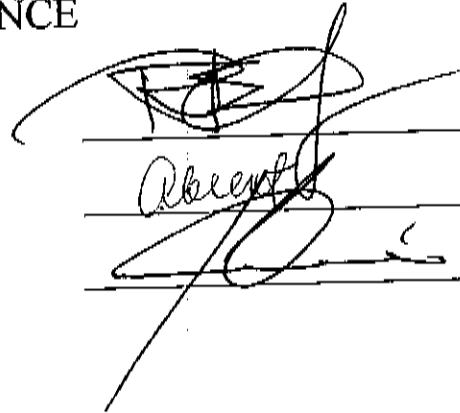
  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

Atty. Naz 4/23/13

EXECUTIVE COMMITTEE  
MWSS Board Room, April 22, 2013

ATTENDANCE

1. Mr. Ramon B. Alikpala
2. Mr. Gerardo A.I. Esquivel
3. GCC Raoul C. Crecencia
- 4.
5. Christopher Chuegan
- 6.
- 7.
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Handwritten signatures and initials over horizontal lines. The top signature is a large, stylized 'R' or 'B'. Below it is a signature that appears to be 'Alikpala'. Below that is another signature, possibly 'Esquivel'. The bottom signature is a large, stylized 'C' or 'Crecencia'.

Certified Correct;

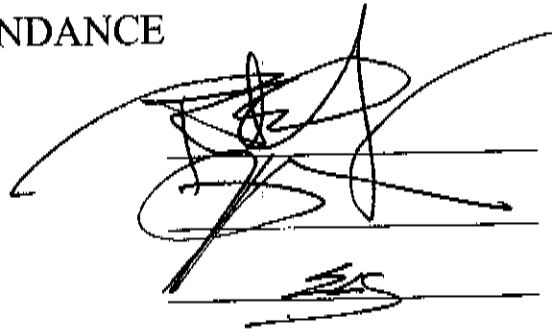
  
Atty. Ma. Lourdes R. Naz  
Board Secretary VI

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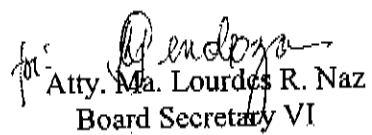
GOVERNANCE COMMITTEE  
Mwss Board Room, April 25, 2013

ATTENDANCE

1. Mr Ramon B. Alikpala
2. Mr. Benjamin Yambao
3. Atty. Emmanuel Caparas
- 4.
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Handwritten signatures of attendees, including a large signature at the top and a smaller one below it.

Certified Correct;

  
Atty. Ma. Lourdes R. Naz  
Board Secretary VI

CDNB 4/25/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Road, Balara, Quezon City 1105, Philippines

### HUMAN RESOURCE COMMITTEE MEETING

Place: Rate Rebasing Room

Date: 29 April 2013

#### MINUTES OF MEETING

Trustee Ma. Cecilia G. Soriano, Ph.D. - Chairman  
Fr. Jose Ramon T. Villarin, SJ - Member (absent)  
Trustee Emmanuel L. Caparas - Member

#### BOARD SECRETARIAT

Atty. Ma. Lourdes R. Naz - Board Secretary VI  
Ms. Maria G. Mendoza - Board Secretary V  
Ms. Marivic G. Ascan - Executive Assistant A

#### OTHERS PRESENT

Atty. Zoilo L. Andin, Jr. - DA, Administrative & Support Services  
Ms. Cecille V. Bautista - Exec. Asst. V, Office of the Admin.

x-----x

#### QUORUM/CALLED TO ORDER:

A quorum having been determined, the Chairman called the meeting to order at 9:23 a.m.

|                                                       |                   |                       |                    |                                                                                                                                                                                                   |
|-------------------------------------------------------|-------------------|-----------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic Performance Management System (SPMS) for CO | Exec Asst V (EAV) | Favorable endorsement | Favorably endorsed | Management to work out the detailed mechanics for the PRAISE, training, promotion, penalties for misdemeanor, including grievance/appeals process.<br><br>RO advised to come up with its own SPMS |
|-------------------------------------------------------|-------------------|-----------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
HUMAN RESOURCE COMMITTEE

PLACE : MWSS Board Room

DATE : 06 MAY 2013

TIME : 02:00 P.M.

X ----- X

- 1) MA. CECILIA G. SORIANO, Ph.D. Ma. Cecilia G. Soriano  
2) Atty. EMMANUEL L. CAPARAS ELS (via l-net call)  
3) Fr. JOSE RAMON T. VILLARIN, SJ absent

OTHERS PRESENT:

- 4) \_\_\_\_\_  
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CERTIFIED CORRECT:

Pendaza  
for Atty. MA. LOURDES R. NAZ, d/o/13  
Board Secretary VI

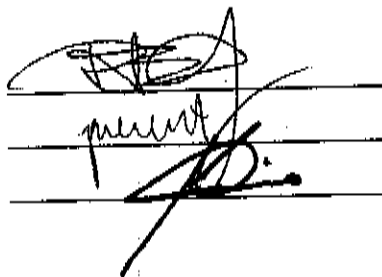
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Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

THE EXECUTIVE COMMITTEE (EC)  
Office of the Administrator, 07 May 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA



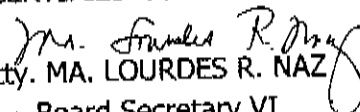
OTHERS PRESENT

- 4) Ms. CECILLE V. BAUTISTA
- 5) Ms. CAROL LOZANO
- 6) Mr. DAVID ARTICULO

- 7) \_\_\_\_\_
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

cmw 6/6/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
GOVERNANCE COMMITTEE

PLACE : MWSS Board Room

DATE : 14 MAY 2013

TIME : 8:30 A.M.

X-----X

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. BENJAMIN YAMBAO
- 3) Atty. EMMANUEL L. CAPARAS

*[Handwritten signature of Ramon B. Alikpala]*  
*[Handwritten signature of Benjamin Yambao]*  
*[Handwritten signature of Atty. Emmanuel L. Caparas]*

OTHERS PRESENT:

- 4) \_\_\_\_\_
- 5) \_\_\_\_\_
- 6) \_\_\_\_\_
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- 12) \_\_\_\_\_

CERTIFIED CORRECT:

*[Handwritten signature of Ma. Lourdes R. Naz]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CH 26 5/21/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : AUDIT & RISK MANAGEMENT COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 30 MAY 2013, 9:00 A.M.

X ----- X

1) Mr. BENJAMIN J. YAMBAO

2) MA. CECILIA G. SORIANO, Ph.D.

3) Atty. EMMANUEL L. CAPARAS

OTHERS PRESENT:

4) D. A. SARMIENTO INTERNAL AUDIT DEPARTMENT

5) W. Bautista

6) SDA Cruz

7)

8)

9)

10)

CERTIFIED CORRECT:

Ma. Lourdes R. Naz  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CHRG 5/30/13

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : CONCESSION MONITORING COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 04 <sup>JUNE</sup> 2013, 9:00 A.M.

X-----X

1) GCC RAOUL C. CREENCIA

2) MA. CECILIA G. SORIANO, Ph.D.

3) Mr. BENJAMIN J. YAMBAO

OTHERS PRESENT:

4) EL Coparac

5) Gerry B. Siqueira

6) CRISTINA MILLAN

7) LILIAN YU

8) SOEL YU

9) ROBERT MONTGOMERY

10) Cecilia Bautista

N-C. SANTOS

CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI  
6/4/13  
3:20 PM

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : HUMAN RESOURCE COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 05 JUNE 2013, 9:00 A.M.

X-----X

- 1) MA. CECILIA G. SORIANO, Ph.D. MC Soriano
- 2) FR. JOSE RAMON T. VILLARIN, SJ Alvin
- 3) Atty. EMMANUEL L. CAPARAS ELC

OTHERS PRESENT:

- 4) \_\_\_\_\_
- 5) \_\_\_\_\_
- 6) \_\_\_\_\_
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- 9) \_\_\_\_\_
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CERTIFIED CORRECT:

MA. LOURDES R. NAZ  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CM 106 6/5/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

THE EXECUTIVE COMMITTEE (EC)  
Office of the Administrator, 05 June 2013

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA

OTHERS PRESENT

- 4) Ms. CECILLE V. BAUTISTA
- 5) Ms. CAROL LOZANO
- 6) Mr. DAVID ARTICULO

- 7) \_\_\_\_\_
- 8) \_\_\_\_\_
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CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*Consent 6/5/13*



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

PLACE : MWSS Board Room

DATE : 17 June 2013

TIME : 2:00 P.M.

X-----X

- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

*[Signature]*  
mesniano

OTHERS PRESENT:

- 4) *EL Caparas*
- 5) *[Signature]*
- 6) \_\_\_\_\_
- 7) \_\_\_\_\_
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- 12) \_\_\_\_\_

*[Signature]*  
R.B. Agapala

CERTIFIED CORRECT:

*Ma. Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*annb 6/18/13*

1012

Republika ng Pilipinas  
PANGASTIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

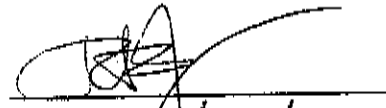
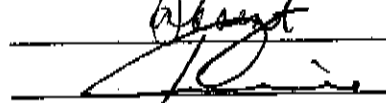
MEETING : THE EXECUTIVE COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 03 JULY 2013, 2:00 P.M.

X ----- X

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA

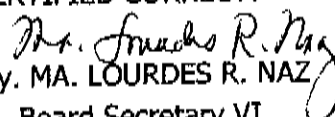
  
  

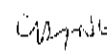

OTHERS PRESENT

- 4) B.A. SARMIENTO
- 5) CVB
- 6) Ardin
- 7) Nat2 Santos
- 8) \_\_\_\_\_
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

  
7/7/13



Republika ng Pilipinas  
PANGASTWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

PLACE : MWSS Board Room

DATE : 04 July 2013

TIME : 09:00 a.M.

X ----- X

- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

*[Signature]*  
*[Signature]*  
*[Signature]*

OTHERS PRESENT:

- 4) E.L. Coparas
- 5) G.A. Esquivel
- 6) R.B. ALIKPALA
- 7) \_\_\_\_\_
- 8) \_\_\_\_\_
- 9) \_\_\_\_\_
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- 12) \_\_\_\_\_

*[Signature]*  
*present*  
*present*

CERTIFIED CORRECT:

*[Signature]*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

att no 7/4/13



Republika ng Pilipinas  
PANGASTWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
AUDIT & RISK MANAGEMENT COMMITTEE

PLACE : MWSS Board Room

DATE : 11 JULY 2013

TIME : 01:00 P.M.

X ----- X

1) Mr. BENJAMIN J. YAMBAO

2) Atty. EMMANUEL L. CAPARAS

3) MA. CECILIA G. SORIANO, Ph.D.

*[Signature]*  
*absent*

*McSoriano*

OTHERS PRESENT:

4) *Chairman R.D. Alipela*

5) *SDA V.C. Santos*

6) *Ms. Cecille V. Bautista*

7) *Mr. B.A. Sarmiento*

8) \_\_\_\_\_

9) \_\_\_\_\_

10) \_\_\_\_\_

11) \_\_\_\_\_

*present*

CERTIFIED CORRECT:

*Atty. Lourdes R. Naz*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

*CMNB 7/11*



PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

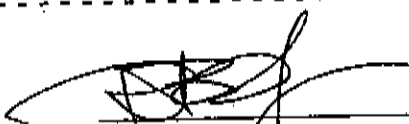
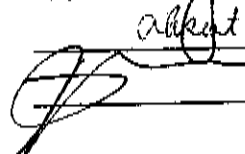
ATTENDANCE SHEET FOR THE  
THE GOVERNANCE COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 23 JULY 2013, 9:00 A.M.

X ----- X

- 2) Mr. RAMON B. ALIKPALA  
2) Trustee EMMANUEL L. CAPARAS  
3) Trustee BENJAMIN J. YAMBAO

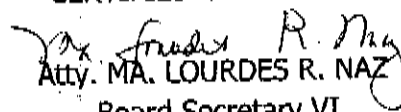
  
Alikpala  


OTHERS PRESENT

- 4) DA Andia  
5) Ronald Albino  
6) Acito V. Bautista  
7) \_\_\_\_\_  
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CM 106 7/23/13

m

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

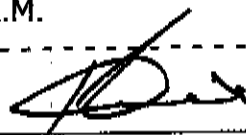
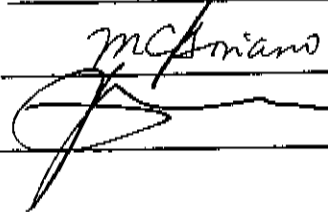
MEETING : CONCESSION MONITORING COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 07 AUGUST 2013, 10:00 A.M.

X-----X

- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

  
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OTHERS PRESENT:

- 4) EL Coparas \_\_\_\_\_
- 5) Admir. Esquivel \_\_\_\_\_
- 6) Chairman Alipala \_\_\_\_\_
- 7) San Cruz \_\_\_\_\_
- 8) Yambao \_\_\_\_\_
- 9) Sullano \_\_\_\_\_
- 10) Zaldívar \_\_\_\_\_

CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

**MWSS-HERMD  
RECEIVED**

Received by  Date/Time 8/13  
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Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

PLACE : MWSS Board Room

DATE : 27 AUGUST 2013

TIME : 09:30 a.M.

X ----- X

- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

*[Signature]*  
*[Signature]*

OTHERS PRESENT:

- 4) *ELC*
- 5) *[Signature]*
- 6) \_\_\_\_\_
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*[Signature]* ?  
*R. ALKAPCA*

CERTIFIED CORRECT:

*Atty. MA. LOURDES R. NAZ*  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

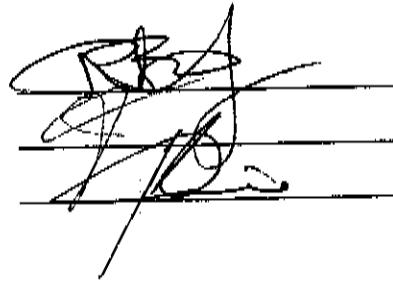
*CMNB 8/28/13*

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
EXECUTIVE COMMITTEE

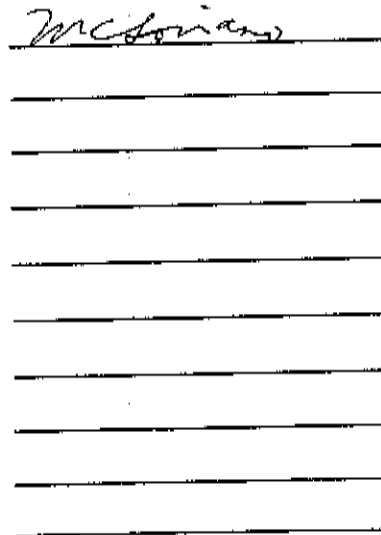
PLACE : MWSS Board Room  
DATE : 03 SEPTEMBER 2013  
TIME : 11:00 A.M.

- 1) Mr. RAMON B. ALIKPALA
- 2) Mr. GERARDO A. I. ESQUIVEL
- 3) GCC RAOUL C. CREENCIA



OTHERS PRESENT:

- 4) MA. CECILIA G. SORIANO
- 5) \_\_\_\_\_
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CERTIFIED CORRECT:

  
Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CM N 6 9/3/13

b

Republika ng Pilipinas  
PANGASTIWAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

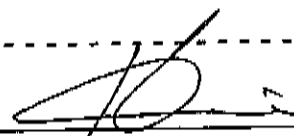
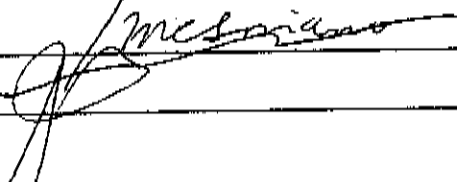
PLACE : MWSS Board Room

DATE : 07 SEPTEMBER 2013

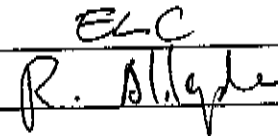
TIME : 09:30 A.M.

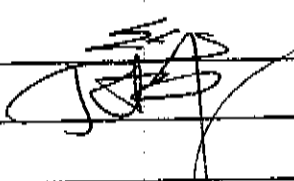
X ----- X

- 1) GCC RAOUL C. CREENCIA
- 2) MA. CECILIA G. SORIANO, Ph.D.
- 3) Mr. BENJAMIN J. YAMBAO

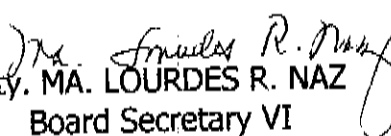
  


OTHERS PRESENT:

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CERTIFIED CORRECT:

  
ATTY. MA. LOURDES R. NAZ  
Board Secretary VI

Correct 9/2/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
HUMAN RESOURCE COMMITTEE

PLACE : MWSS Board Room

DATE : 08 OCTOBER 2013

TIME : 11:00 A.M. (after Concession Monitoring Committee)

X-----X

- 1) MA. CECILIA G. SORIANO, Ph.D. M. Soriano
- 2) Atty. EMMANUEL L. CAPARAS EC
- 3) Fr. JOSE RAMON T. VILLARIN, SJ abaut

OTHERS PRESENT:

- 4) GCC Raoul C. Breencia X
- 5) Atty. Chair Armando I. Esquivel Present
- 6) Mr. Benjamin J. Yambao X
- 7) Cecilia Bautista \_\_\_\_\_
- 8) SDA Santos \_\_\_\_\_
- 9) DA Andri \_\_\_\_\_
- 10) DA Cruz \_\_\_\_\_
- 11) DA Sullano \_\_\_\_\_

Mario Mendoza  
Atty. Ray

CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

CLARK 10/8/13



Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARIYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET FOR THE  
CONCESSION MONITORING COMMITTEE

PLACE : MWSS Board Room

DATE : 08 OCTOBER 2013

TIME : 9:30 A.M.

X ----- X

|    |                               |  |
|----|-------------------------------|--|
| 1) | GCC RAOUL C. CREENCIA         |  |
| 2) | MA. CECILIA G. SORIANO, Ph.D. |  |
| 3) | Mr. BENJAMIN J. YAMBAO        |  |

OTHERS PRESENT:

|     |                     |       |
|-----|---------------------|-------|
| 4)  | <u>E.L. Caparas</u> |       |
| 5)  | _____               | _____ |
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CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

Atty. MA. LOURDES R. NAZ  
10/8/13

Republika ng Pilipinas  
PANGASIWAAN NG TUBIG AT ALKANTARILYA SA METRO MANILA  
Metropolitan Waterworks and Sewerage System  
Katipunan Avenue, Balara, Quezon City 1105, Philippines

ATTENDANCE SHEET

MEETING : AUDIT & RISK MANAGEMENT COMMITTEE

PLACE : MWSS BOARD ROOM

DATE : 14 OCTOBER 2013, 9:00 A.M.

X ----- X

1) Mr. BENJAMIN J. YAMBAO

2) MA. CECILIA G. SORIANO, Ph.D.

3) Atty. EMMANUEL L. CAPARAS

OTHERS PRESENT:

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9)

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Atty. Batasin  
Monica Mendoza  
Atty. Day

CERTIFIED CORRECT:

Atty. MA. LOURDES R. NAZ  
Board Secretary VI

Atty. 6 10/14/13